# Mind MQM Network Reviewer

# Job description

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| Grade | Paid role £920 per MQM review, plus travel, accommodation and out of pocket expenses. |
| Type of contract | Volunteer/Consultant |
| Directorate | Networks |
| Team | Quality |
| Reports to | Nominated Network Quality Lead |
| Responsible for | MQM reviews |
| Location | Home/office based with visit to local Mind required |
| Hours | Approx. 30hours per review with additional participation in ongoing support and development opportunities. An overnight stay may be necessary. |

### About the role

## Context

The Mind Quality Mark (MQM) is the quality framework for Mind. The overall aim of MQM is to support local Minds to be as sustainable, effective and influential as possible, providing a framework for self-improvement in the interests of the communities they serve.

MQM sets out the baseline of best practice and legal compliance in all areas of a local Mind’s governance and activities. It details the hallmarks of a well-run, sustainable organisation that can make a real impact on the lives of people experiencing or at risk of experiencing mental health problems.

MQM is designed to be used as an organisational development framework. As well as ensuring that everything is up to date, MQM provides the impetus for continual improvement, growth and organisational ambition.

MQM Reviews

All local Minds undergo a review against the MQM at least every 3 years. The review is based on a self-assessment and 58 supporting documents. An MQM review team is allocated to each review. The team undertakes a desktop review of the self-assessment and supporting documentation along with interviews with a range of people form the local Mind and a visit. The interviews are normally conducted by a blend of teleconferencing and face-to-face. The team write a report detailing the findings of the review, identifying which standards are met and where further work is needed. The report highlights areas of good practice and the review team also identifies any areas of excellence to nominate for a Mind Network Excellence Award.

MQM is made up of 20 standards. Each reviewer leads on 6 or 7 standards – 5 of these are pre-allocated with the remaining standards agreed by the team. During the review, each standard is scrutinised by the team using the evidence gathered during the review.

The review team

The MQM review team is made up of 3 members - two peer reviewers and a Mind member of staff. Each has a specific focus to their role;

• The Network Reviewer is a leader from within the Mind network – usually a CEO or senior manager or trustee. They focus on the standards relating to leadership, strategy, governance, Mind Federation and influence. The Network reviewer relates to the local Mind as a peer, bringing their experience and expertise as a senior leader to the role. Where the Lead Reviewer is employed by a local Mind, the reviewer fee is normally paid to that local Mind.

• The Services Reviewer has personal experience of using mental health services. They focus on the standards relating to service quality and effectiveness, service user experience and engagement, equality and diversity and tackling stigma and discrimination. Services reviewers use their lived experience to connect with those at a local Mind and assess if services are effective and inclusive.

• The Mind staff reviewer oversees and coordinates the review process, chairing the review team meetings and finalising the report. They liaise with the local Mind and manage the practicalities. They review the self-assessment and supporting evidence and undertake background checks. They act as a ‘sweeper’ ensuring that all areas of MQM are addressed during the review process.

### Key Responsibilities

1. Critically appraise the MQM self-assessment and supporting evidence paying particular attention to the standards detailed in appendix 1 and those allocated by the review team. Assess whether each standard appears to be met and areas where further work is required.
2. Participate in the desktop review conference call.
3. Identify any further evidence required from the local Mind.
4. Lead the review visit.
5. Participate in the post visit review conference call to help assess each standard. Identify any improvement actions needed and provide a draft of findings for the report and improvement action plan.
6. Review the final report.
7. Engage with the local Mind as a peer senior leader. Maintaining positive communications, sharing knowledge and experience where appropriate.
8. Engage with and utilise the support from Mind as necessary.
9. Attend training opportunities run by Mind. Identify own learning needs.
10. Contribute to debrief/support sessions for continued professional development.
11. Contribute to evaluating the MQM review process.

## Expectations

It is expected that each review will take between 3 and 5 days. As a guide, this is made up of approximate time scales as follows;

* Read and review the self-assessment and accompanying evidence - 5 hours
* Desk top review conference call- 2 hours
* Preparing for the review visit – 4 hours
* Review visit - 6 hours
* Travel; variable – average 5 hours
* Post visit review conference call and follow up – 3 hours
* Draft report content – 4 hours
* Check final report – 1 hour

Total 30 hours.

An overnight stay might also be required to attend the review visit. The work takes place over a 4 - 6 week period.

Everyone at Mind are expected to embody our mission, values and competencies. This includes an expectation that they will:

* Show passion for what Mind does and the changes that we are making for people with mental health problems.
* Work collaboratively across teams, departments, locations and organisations.
* Stand up for what they believe is best and trust in themselves and each other.
* Be open to others and ourselves and show a commitment to learning.
* Be open to change and respond flexibly and quickly to the changing world.
* Demonstrate organisational awareness and see the bigger picture while working towards objectives.
* Communicate effectively, ensuring their messages are understood and that they strive to understand others.
* Value diversity and treat others with respect, showing sensitivity towards differences, promoting and encouraging diversity, and building on people’s different skills and talents to enhance the quality of their own and other’s work.
* Take responsibility for their decisions.
* Occasionally travel to meetings in England and Wales and/or work unsociable hours, which may require the need for an overnight stay, evening and weekend work.
* Ensure that all responsibilities and activities within their post are consistent with the terms and spirit of Mind’s mission, vision, values, policies and procedures.
* Adhere to relevant legal and statutory requirements including the Data Protection Act, Health and Safety at Work Act and relevant charity law.
* To be prepared to work flexibly (e.g. hot-desking, home-enabled working) according to business need
* Maintain an appropriate level of confidentiality at all times.
* Contribute to making Mind a greener workplace.
* We are committed to becoming actively anti-racist in everything we do. This is a critical priority for Mind. We embrace diversity and understand that being an inclusive organisation, recognising different perspectives, will enable us to provide excellent services.  We are committed to ensuring all our employees are treated fairly and equitably at work and promoting equity in physical and mental health for all.

## Person specification

## Essential criteria

**Knowledge**

* The Mind Quality Mark system and the importance of ensuring quality within the Mind network.
* How quality standards contribute to promoting a culture of improvement.
* Up to date knowledge of how each of the quality areas within the MQM framework is implemented at local Mind level.
* The current operating environment for charities and awareness of the issues affecting local Minds of all sizes.

**Experience**

* Leading or active participation in quality standards assessment and/or review such as MQM, CQC or other standards.
* Ensuring robust policy frameworks.

**Ability**

* To build and promote positive relationships.
* To read, assimilate and analyse detailed information, assessing Evidence against the standards.
* To see the bigger picture whilst focusing on the detail.
* To contribute to making a collective judgment on the performance of a local Mind.
* To lead interviews with a range of stakeholders encouraging reflection and openness.
* To promote a culture of continual improvement and identify areas of good practice, innovation and excellence during the review process.
* To write concise summaries of findings.
* Competence in using a range of IT systems including Zoom, email and Cloud based applications (e.g. SharePoint).
* To support the other members of the review team.

**Practical requirements**

* To be available for at least 3 reviews per year and able to undertake the role within the required timescale.
* Travel which may include an overnight stay.
* Maintain confidentiality and a professional approach at all times.
* Ensure that all information pertaining to reviews is securely disposed of (Mind can assist).

**Support from Mind**

Each review team includes a member of Mind staff who coordinates and oversees the review process and supports the peer reviewers. Should the reviewers need additional support, for example before and after the review visit, this should be discussed with the Mind member of staff.

Reviewers will receive training for their role, which includes annual MQM update training, subject specific training, mandatory core training and additional training for continued professional development. Reviewers will have access to regular peer reviewer support sessions facilitated by Mind staff. A peer reviewer buddy system is also on offer. Alongside this, reviewers have access to the peer reviewer group on OpenHub, populated with resources and useful information relating to MQM and they also receive regular MQM newsletters. Peer reviewers will also have the opportunity to contribute to wider MQM developments.

Reviewers are encouraged to complete a Wellbeing Action Plan to help identify the impact the work might have on their mental health and wellbeing and what might be helpful support.

**Closing Date:** Midday on the 12th July 2021

**Webinar for new reviewers:** 28th June 2021

Please email applications to mqm@mind.org.uk. If you have any queries or require the application in a different format please email s.davies@mind.org.uk or call 07920365829